

Financial Statements Briefing Session for 2026/03 Term

(From April 1, 2025 to March 31, 2026)



May 19, 2026

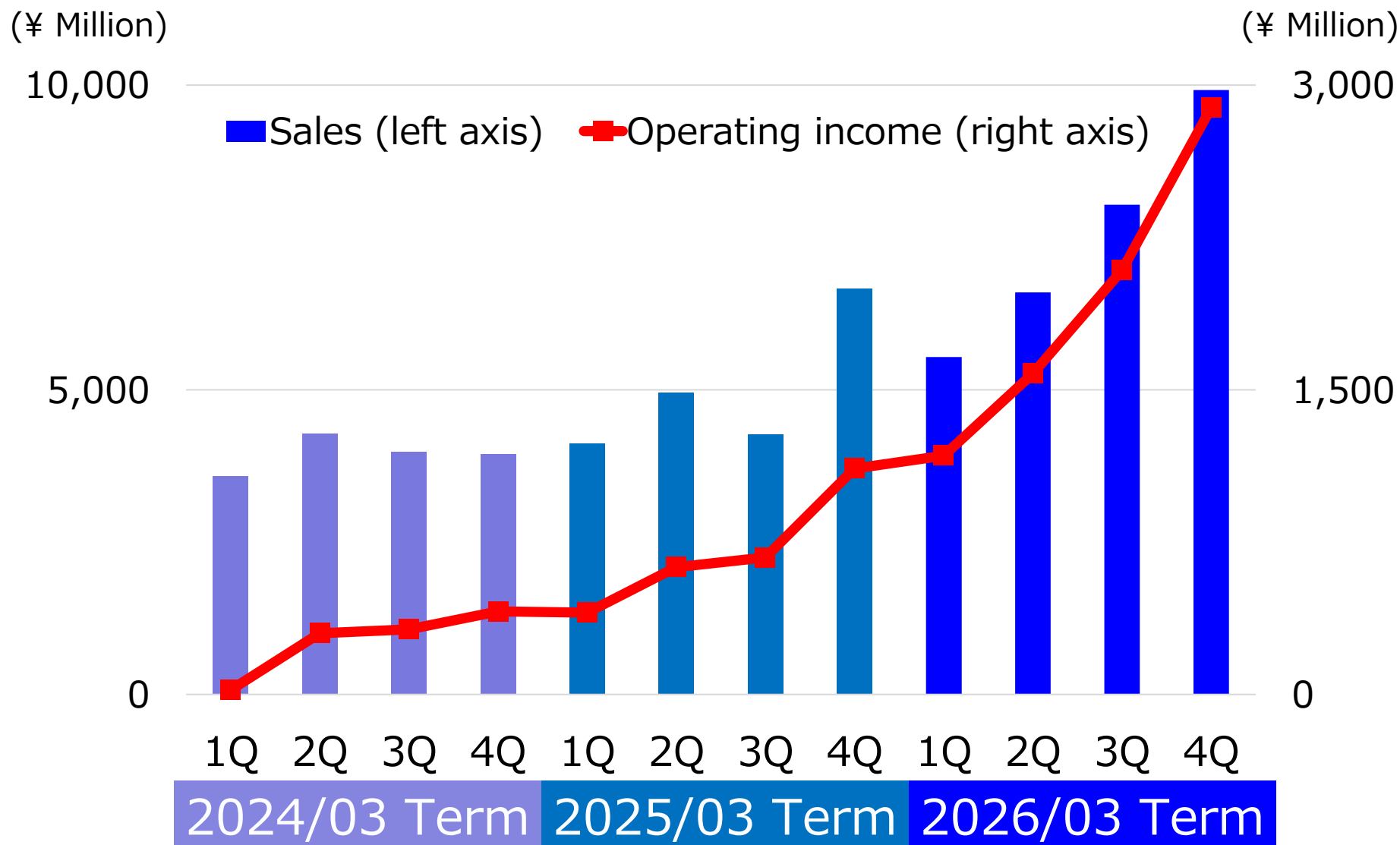
- I . Overview of Consolidated Financial Results for 2026/03 Term
- II . Progress of Medium-term Management Plan “Master Plan 2022”
- III . Forecast of Consolidated Financial Results for 2027/03 Term
- IV . Update to "Response to achieve management with awareness of capital cost and share price"

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Consolidated Financial Statements for 2026/03 Term Highlights (Part1)

(¥ Million)	2026/03 Term	2025/03 Term	Year-on-year percentage Change	Estimated value of business results (February 13, 2026)
Sales Amount	30,087	19,982	50.6%	30,000
Precision Machinery	9,963	9,200	8.3%	9,800
Fiber Optic Components & Instrumental	20,124	10,782	86.6%	20,200
Operating Profit	7,733	2,817	174.5%	7,000
Ordinary Profit	8,139	2,979	173.2%	7,200
Net Profit	6,210	2,225	179.1%	5,400

Quarterly transition in consolidated earnings



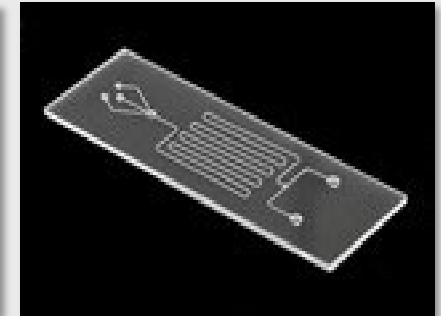
Consolidated Financial Statements for 2026/03 Term Highlights (Part2)

(¥ Million)	2026/03 Term	2025/03 Term	Year-on-year percentage change
Orders Received	35,316	21,380	+65.2%
Orders Backlog	9,613	4,384	+119.2%
Capital investment	1,073	598	+79.5%
Depreciation & Amortization Expenses	941	944	-0.3%
R & D Expenses	666	500	+33.1%

Main products and technologies of the Precision Machinery Division

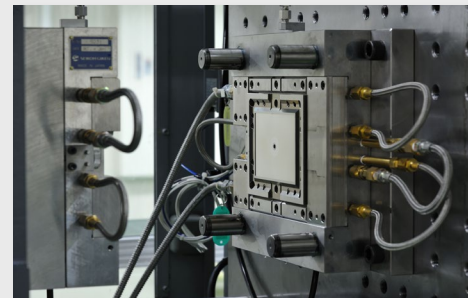
◆ Molded products

Automotive insert molded products
Resin injection molded products
Two-color molded products
Metal press molded products, etc.



◆ Molds

Precision molds of all kinds



◆ Other

Precision processed metal parts, etc.

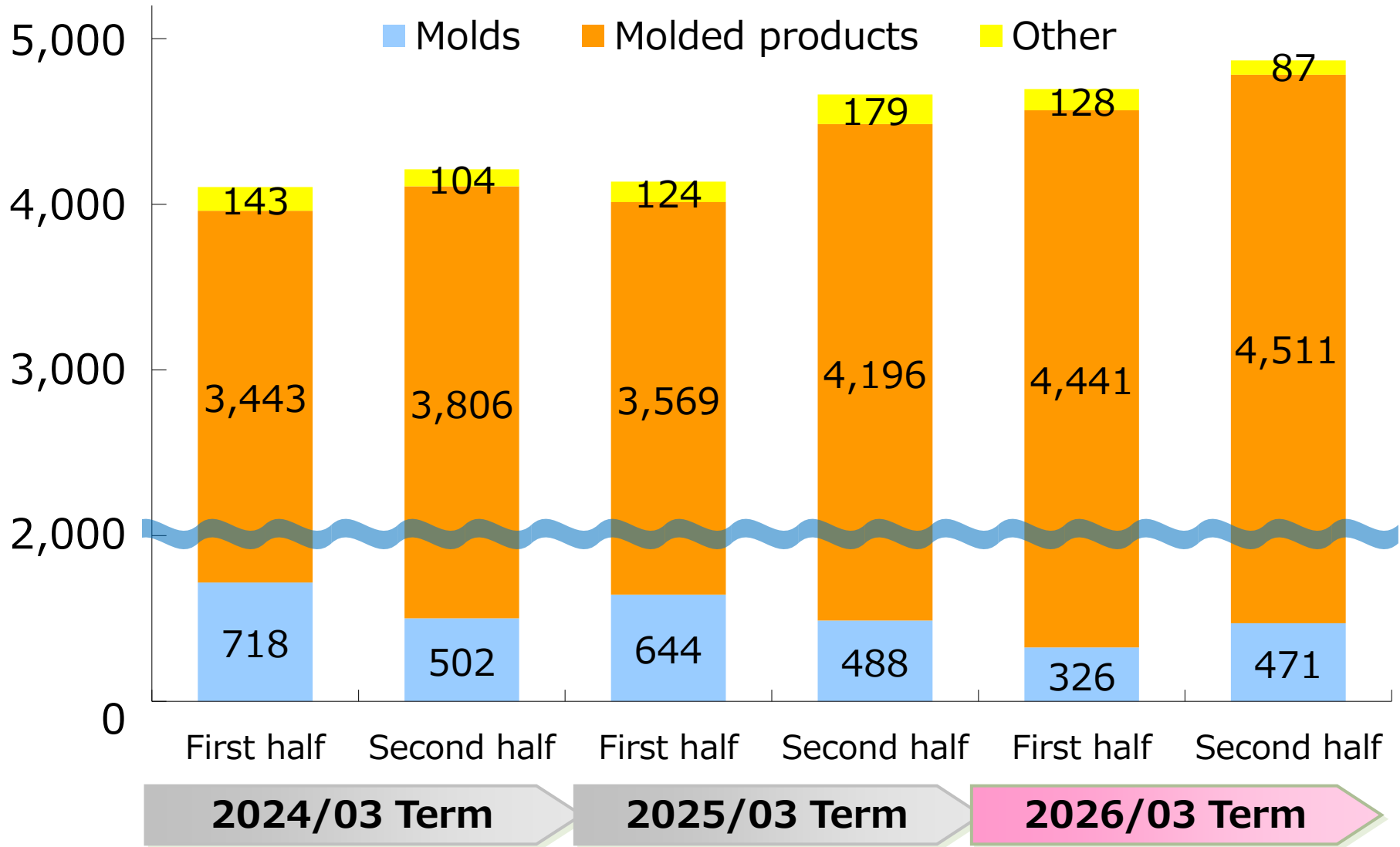


Business Results by Segment/ Precision Machinery

(¥ Million)	2026/03 Term	2025/03 Term	Year-on-year percentage Change
Sales Amount	9,963	9,200	+8.3%
Operating Expenses	8,899	8,612	+3.3%
Operating Profit	1,064	588	+81.0%
Operating Profit Ratio	10.7%	6.4%	—

Sales Amounts by Product / Precision Machinery

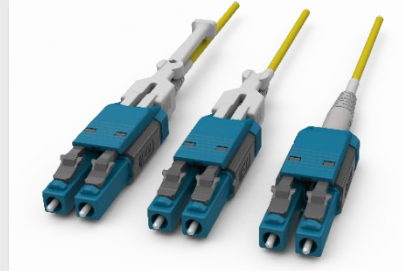
¥ Million



Main products and technologies of the Optical Products Division

◆ Optical communication network components

Optical connectors
Ferrules, etc.

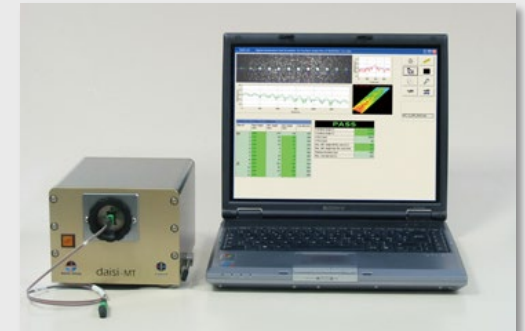


◆ Manufacturing machinery and equipment

Optical connector polishing machines



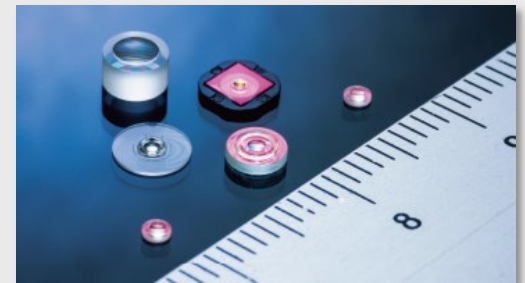
Inspection equipment for optical connector end faces



Optical electric field sensors, etc.

◆ Other

Micro lenses, etc.

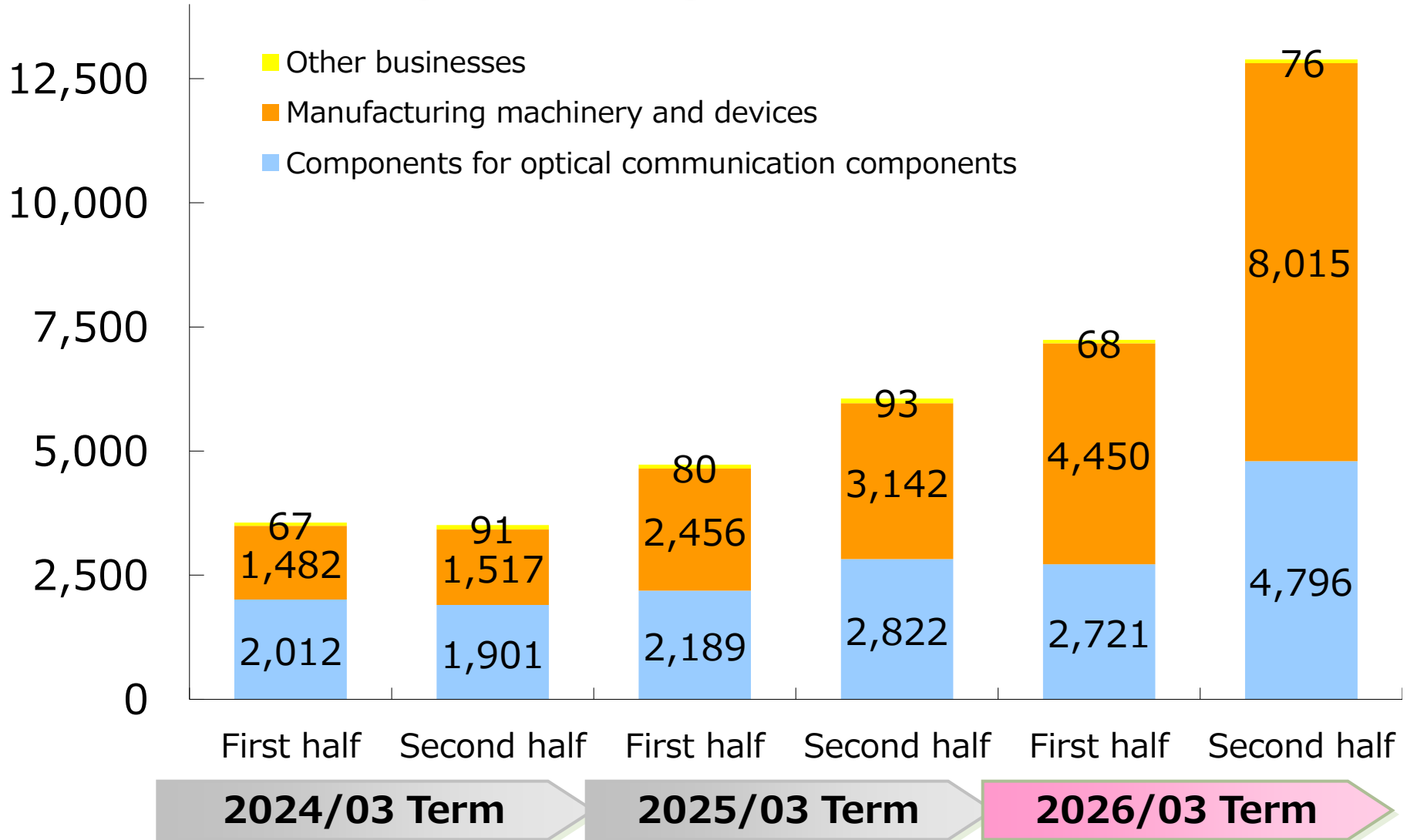


Business Results by Segment/ Fiber Optic Components & Instrumental

(¥ Million)	2026/03 Term	2025/03 Term	Year-on-year percentage change
Sales Amount	20,124	10,782	+86.6%
Operating Expenses	13,456	8,553	+57.3%
Operating Profit	6,668	2,229	+199.2%
Operating Profit Ratio	33.1%	20.7%	—

Sales Amounts by Product / Fiber Optic Components & Instrumental

¥ Million



Consolidated Balance Sheet

(¥ Million)

[Assets]	2026/03 Term	2025/03 Term	Amount (Increase/Decrease)
Current Assets	30,863	24,042	+ 6,821
Fixed Assets	10,828	10,341	+487
Total Assets	41,692	34,383	+ 7,308
[Liabilities and Net Assets]			
Current Liabilities	6,257	4,786	+1,470
Fixed Liabilities	1,393	1,452	-59
Net Assets	34,041	28,144	+ 5,897
Total Liabilities/ Net Assets	41,692	34,383	+ 7,308

Consolidated Cash Flow Statement

(¥ Million)	2026/03 Term	2025/03 Term
CF - Operating	5,484	3,068
CF - Investing	(879)	1,046
CF- Financing	(712)	(2,013)
Increase in Cash	3,935	2,254
Balance at the beginning of term	7,320	5,065
Balance at the end of term	11,255	7,320

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Medium-term Management Plan
"Master Plan 2022"
(Fiscal years 2022 to 2026)

Long-term management policies

Corporate vision targeted by the Group

"A company needed by society"

Contributing to **supporting and sustaining** society

- Creation of a resource recycling society
- Creation of a decarbonized society



Contributing to the **progress and development** of society

- Creation of a rich and comfortable society
- Creation of a safe and secure society



Base technologies and areas of contribution

Information and communication



Automobiles



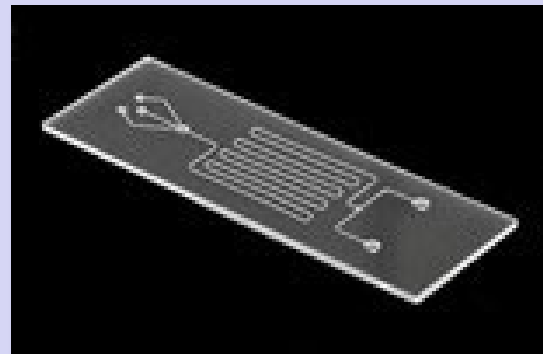
Medical and biotechnology



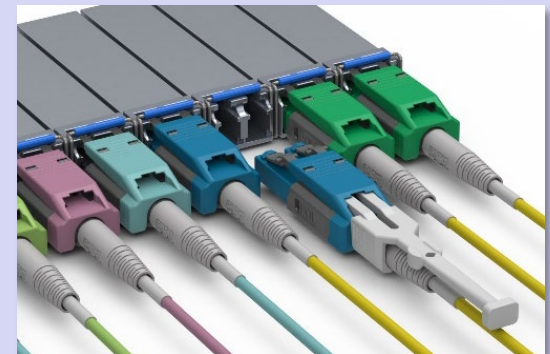
Deployment of superior base technologies to growth markets



Precision processing technology



Precision molding technology



Optical technology

Fundamental Strategies of the Master Plan 2022

Maximization of economic value: business growth

Rejuvenating contact points with customers

- Improving volume and quality of contacts with customers
- Increased share of deals with existing customers
- Development of new customers

Accelerating development of new products and new technologies

- New product development based on market information
- Strengthened management of development times
- Strategic acquisition of patents

Improving manufacturing capabilities

- Improved production efficiency through AI, automation, etc.
- Stable procurement of good, low-cost materials
- Maintaining quality that meets customer demands

Optimization of social value: Sustainability

Reinforcing the management base

- Establishing an environment in which diverse personnel can vibrantly work
- Adoption of cloud, paperless business practices, DX
- Contribution to decarbonization and creation of a resource recycling society

The fiscal year ended March 31, 2026 business measures

Maximization of economic value

Rejuvenating contact points with customers

- Improving volume and quality of contacts with customers
- Increased share of deals with existing customers
- Development of new customers

Strengthening participation in trade shows



Exhibited at 13 trade shows in Japan and overseas, creating contact points with new customers.

Attracted attention to optical components and automated manufacturing equipment for data centers.

Provided a valuable opportunity to strengthen relationships with executives at major customers and hold in-depth business discussions.

The fiscal year ended March 31, 2026 business measures

Maximization of economic value

Rejuvenating contact points with customers

- Improving volume and quality of contacts with customers
- Increased share of deals with existing customers
- Development of new customers



“SFPS-V1” automated polishing device

Strengthened customer support



Instructed major customers on how to use optical connector polishing machines

Visited customers who had newly purchased the “SFPS-V1” automatic polishing device and assisted with deployment and startup.

Invited major customers of optical connector polishing machine to a lecture on how to use and maintain the machines.

Enhanced after-sales support for major customers to establish an even stronger competitive advantage.

The fiscal year ended March 31, 2026 business measures

Maximization of economic value

Accelerating development of new products and new technologies

- New product development based on market information
- Strengthened management of development times
- Strategic acquisition of patents

Promotion of practical application of in-mold coating technology



Adopted for the steering switch of the HiAce



Ornamental molded products using "SSIMC"



Held a press conference on our system sales launch

Switches utilizing "In-mold coating technology" developed with TOKAI RIKA CO., LTD. adopted in Toyota Motor Corporation vehicles

Began selling the ornamental molding technology system "SSIMC" developed with Sumitomo Heavy Industries.

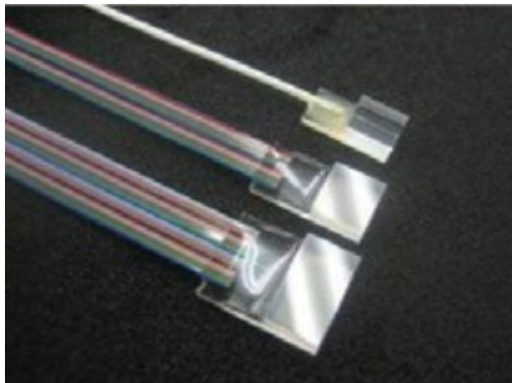
The fiscal year ended March 31, 2026 business measures

Maximization of economic value

Accelerating development of new products and new technologies

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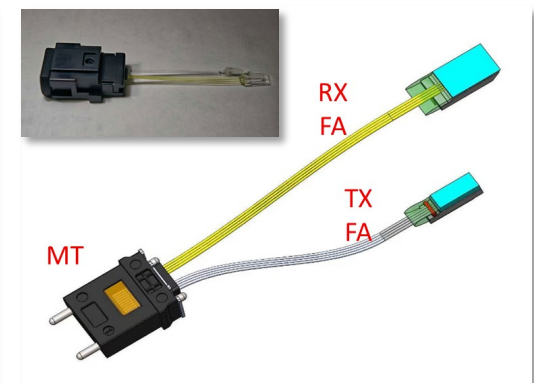
Developed and began mass-producing optical transceiver components



Fiber array



Seikoh Xunjie OFC mass produces MT fiber arrays in a clean room



Increased production of fiber arrays at Seikoh Xunjie OFC (Hebi), established in January 2026.

Mass-produce optical transceiver components (MT fiber arrays) at Seikoh Xunjie OFC (Hangzhou), established in December 2024.

The fiscal year ended March 31, 2026 business measures

Maximization of economic values

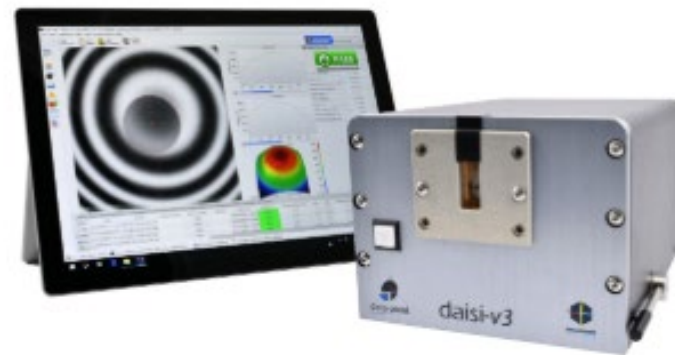
Improving manufacturing capabilities

- Improved production efficiency through AI, automation, etc.
- Stable procurement of good, low-cost materials
- Maintaining quality that meets customer demands

Expanded production capacity for polishing machines and measurement instruments



For polishing devices, added more personnel and improved the procurement environment for components



Data Pixel expanded its office and increased production of measurement instruments

Scaled up production capacity for optical connector polishing machines approximately threefold at the Japan headquarters over the course of one year. Data Pixel expanded its office, with staff increased by 50% compared to the end of the previous FY.

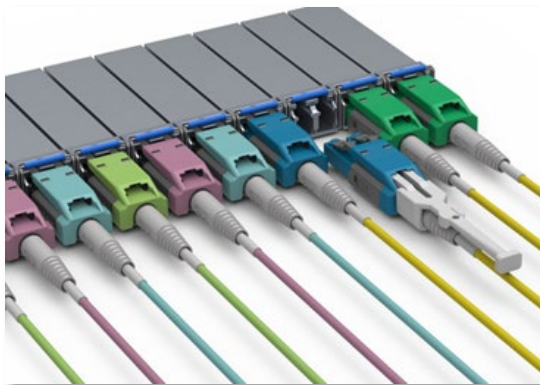
The fiscal year ended March 31, 2026 business measures

Maximization of economic values

Improving manufacturing capabilities

- Improved production efficiency through AI, automation, etc.
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- Maintaining quality that meets customer demands

Established a system for increased production of optical connectors



Intelli-Cross PRO for DC optical connectors



Seikoh Giken (Thailand) passed factory audits by major customers

Increased production of optical connectors for DC by using in-house automated assembly equipment at our Japan headquarters.

Launched production at SEIKOH GIKEN (THAILAND) from June 2025.

The fiscal year ended March 31, 2026 business measures

Optimization of Social values

Reinforcing the management base

- Establishing an environment in which diverse personnel can vibrantly work
- Adoption of cloud, paperless business practices, DX
- Contribution to decarbonization and creation of a resource recycling society

Advancing the establishment of a sustainable society and organization



Launched a sustainability website



Promoted initiatives to reduce CO2 emissions and facilitate business continuity

Aiming to reduce our greenhouse gas emissions in FY2026 by 17% in comparison with FY2020

Strengthened energy-saving measures for the entire Group / Switched to energy-saving equipment.

Promoted business continuity initiatives, such as reinforcing cybersecurity and conducting disaster-prevention drills.

The fiscal year ended March 31, 2026 business measures

Optimization of Social values

- Establishing an environment in which diverse personnel can vibrantly work

Reinforcing the management base

- Adoption of cloud, paperless business practices, DX
- Contribution to decarbonization and creation of a resource recycling society

Human capital investment / Promotion of health and productivity management



2025
健康経営優良法人
 KENKO Investment for Health

中小規模法人部門



MG Co., Ltd. received certification from the Japan Health Insurance Association for its “Workplace Health Promotion Declaration.”

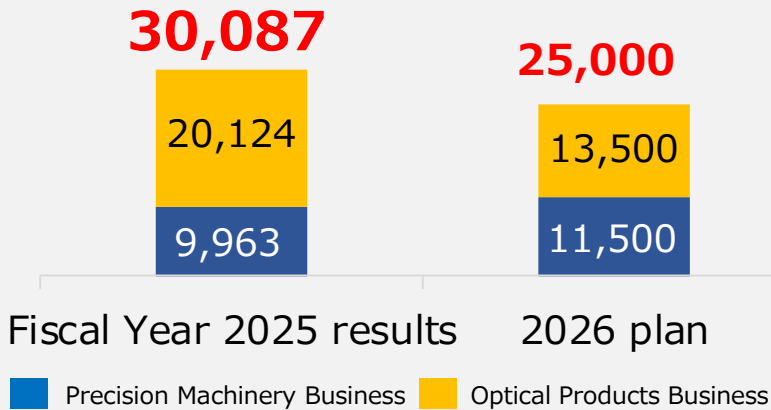
Renewed certification as an “Excellent Health Company” (Small and Medium Enterprise Category)

Promoted employee health by holding walking events, subsidizing cancer screenings, and other measures.

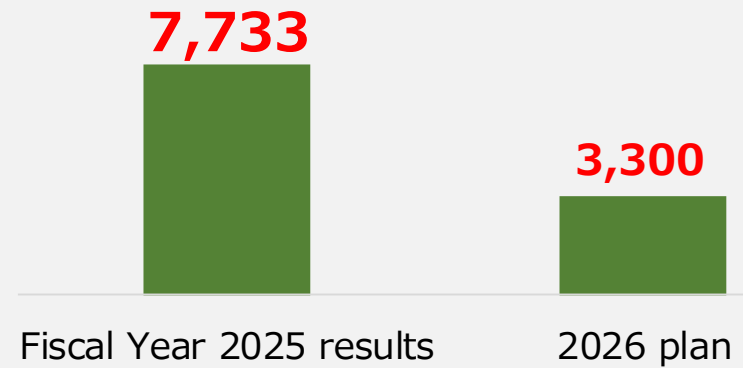
Medium-term management targets (P&L indicators)

Achieved both consolidated net sales and consolidated operating profit targets one year ahead of schedule (¥ Million)

■ Consolidated sales



■ Consolidated operating income



(¥ Million)	FY2025 results	FY2026 plan	Vs. Plan
Precision Machinery Business	9,963	11,500	-13%
Optical Products Business	20,124	13,500	+49%
Consolidated sales	30,087	25,000	+20%
Consolidated operating income	7,733	3,300	+134%
Operating income margin	25.7%	13.2%	+12.5%

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Forecast of Consolidated Business Results for 2027/03 Term

(¥ Million)	First half	Second half	Forecast of the 2027/03 Term	Results for the 2026/03 Term
Sales Amount	16,600	17,400	34,000	30,087
Operating Profit	3,900	4,400	8,300	7,733
Ordinary Profit	3,950	4,450	8,400	8,139
Net profit	3,000	3,400	6,400	6,210
Equipment Investment			1,963	1,073
Depreciation & Amortization Expenses			1,222	941
R & D Expenses			605	666

Forecast of Consolidated Business Results (by Segment) for 2027/03 Term

(¥ Million)	First half	Second half	Forecast of the 2027/03 Term	Results for the 2026/03 Term
The Relation of Precision Machinery				
Sales Amount	5,200	5,300	10,500	9,963
Operating Expenses	4,750	4,750	9,500	8,899
Operating Profit	450	550	1,000	1,064
The Relation of Optical Communications				
Sales Amount	11,400	12,100	23,500	20,124
Operating Expenses	7,950	8,250	16,200	13,456
Operating Profit	3,450	3,850	7,300	6,668

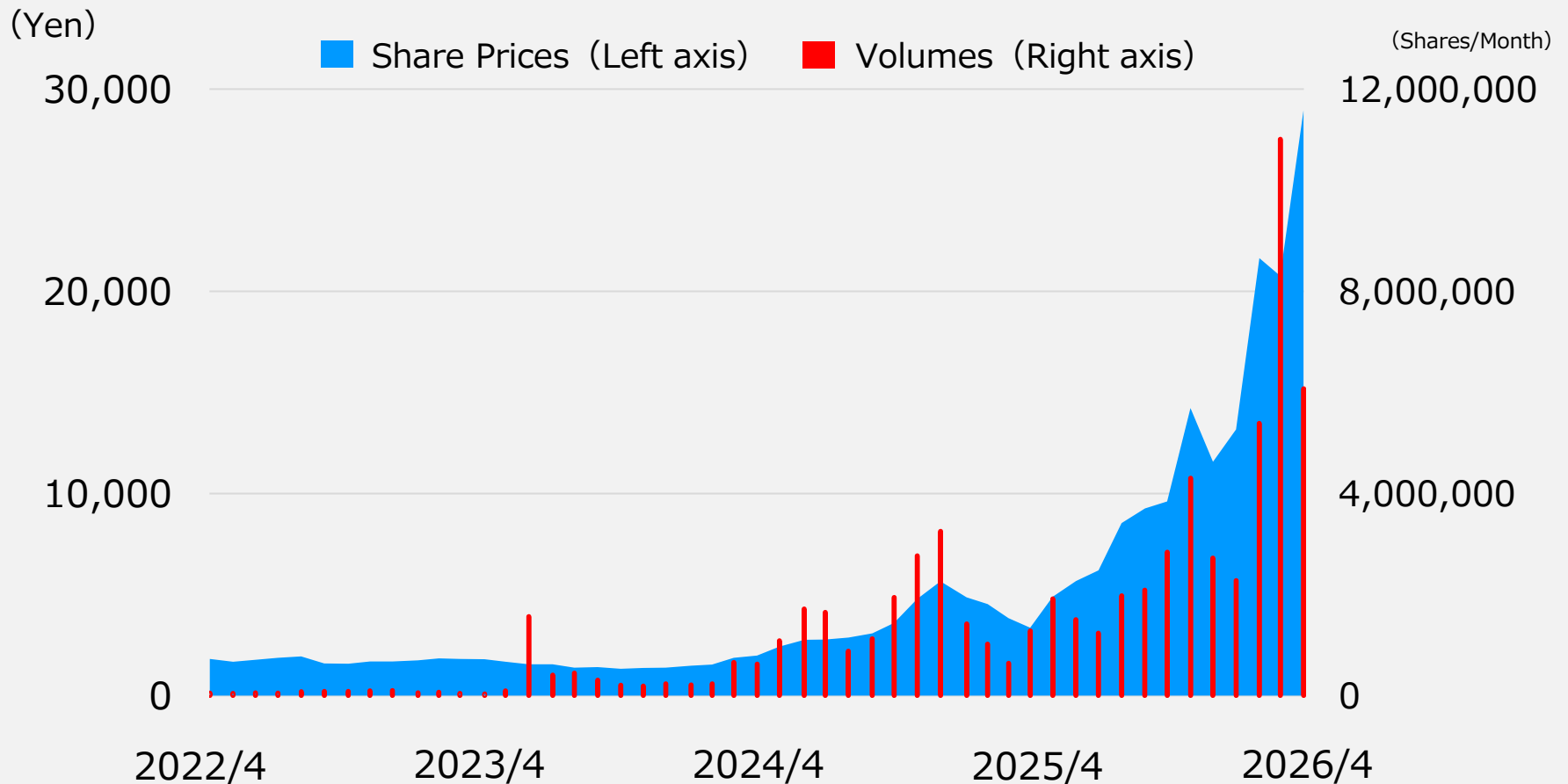
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Share Price Changes

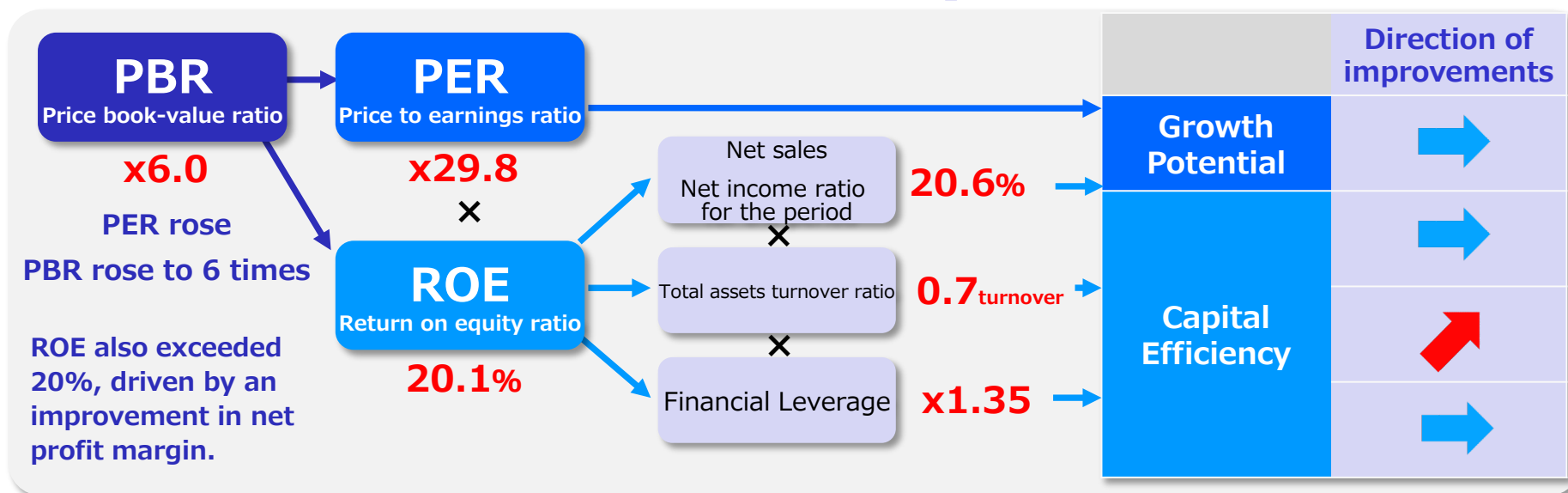
■ Changes in share price/monthly volume

Share price has traded in the 20,000 yen range since February 2026.

Trading volume reached 11 million shares in March 2026.



Status analysis



Indicator	Unit	2021	2022	2023	2024	2025
PBR	Multiples	0.64	0.63	0.63	1.26	6.00
PER	Multiples	14.1	15.3	22.5	15.6	29.8
ROE	%	4.6	4.2	2.8	8.1	20.1
Net income to net sales ratio for the period	%	7.1	6.7	4.8	11.1	20.6
Total assets turnover ratio	Turnover	0.53	0.52	0.49	0.58	0.72
Financial Leverage	Multiples	1.19	1.18	1.19	1.26	1.35

*Each financial year is calculated using the financial figures and share price at the end of the term.

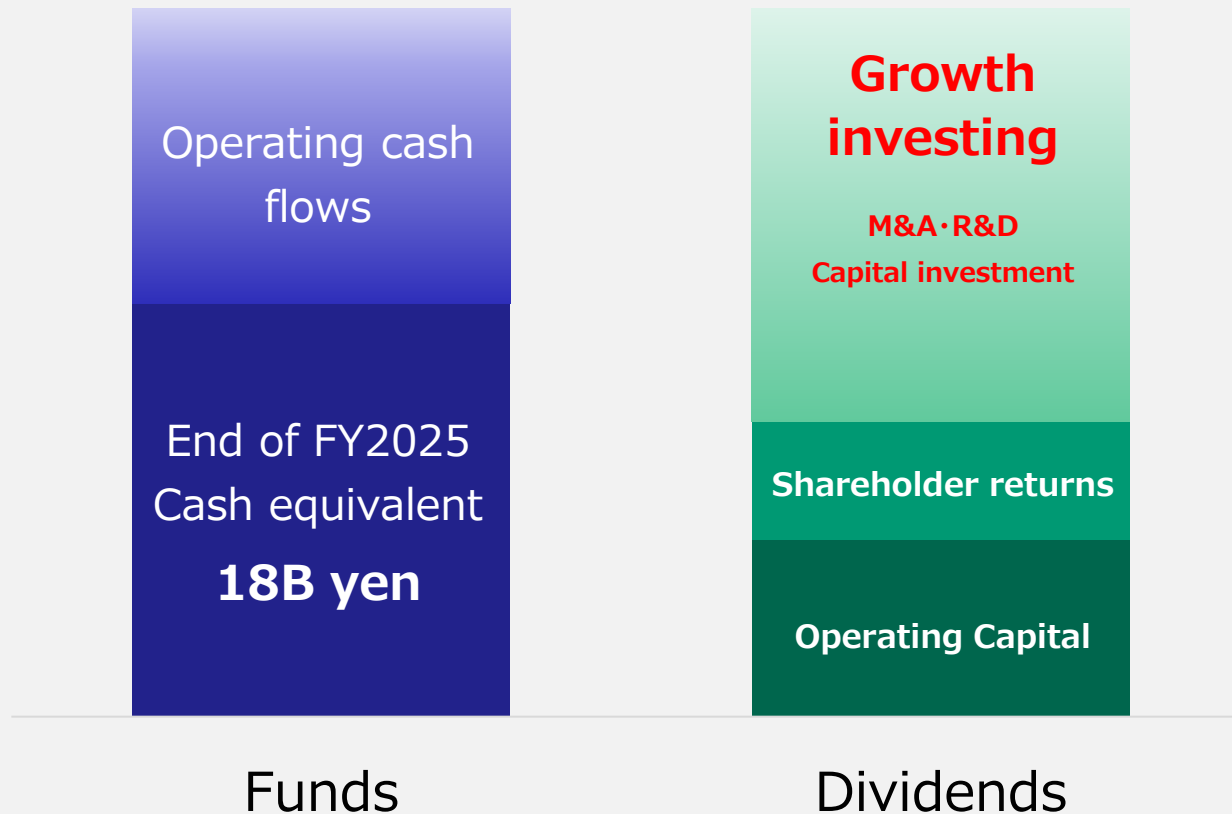
Toward improving a value of Corporation

Proactively pursued **strategic business investments**, including M&A, and improved total asset turnover to become a corporate group capable of continuously enhancing corporate value over the medium to long term.

Improvements of PER Fostering growth potentials	IR・corporate PRs	<ul style="list-style-type: none"> Continued IR for institutional and individual investors. Improving press releases newspapers and trade journals.
	Sustainability (non-financial information)	<ul style="list-style-type: none"> Developing human resources through human capital investment. Disclosing ESG related information.
	Shareholder Returns	<ul style="list-style-type: none"> Maintaining and improving the dividend level Flexibly acquiring our own stock.
Improvements of ROE Improvements of capital efficiency	Maintaining profit margin	<ul style="list-style-type: none"> Improving operational efficiency through IT. Improving production efficiency through automation.
	Improving the total assets turnover ratio	<ul style="list-style-type: none"> Implementing strategic M&A and alliances. Grew the business based on the medium-term business plan.
	Improving financial leverage	<ul style="list-style-type: none"> Using interest bearing liabilities based on investment scale.

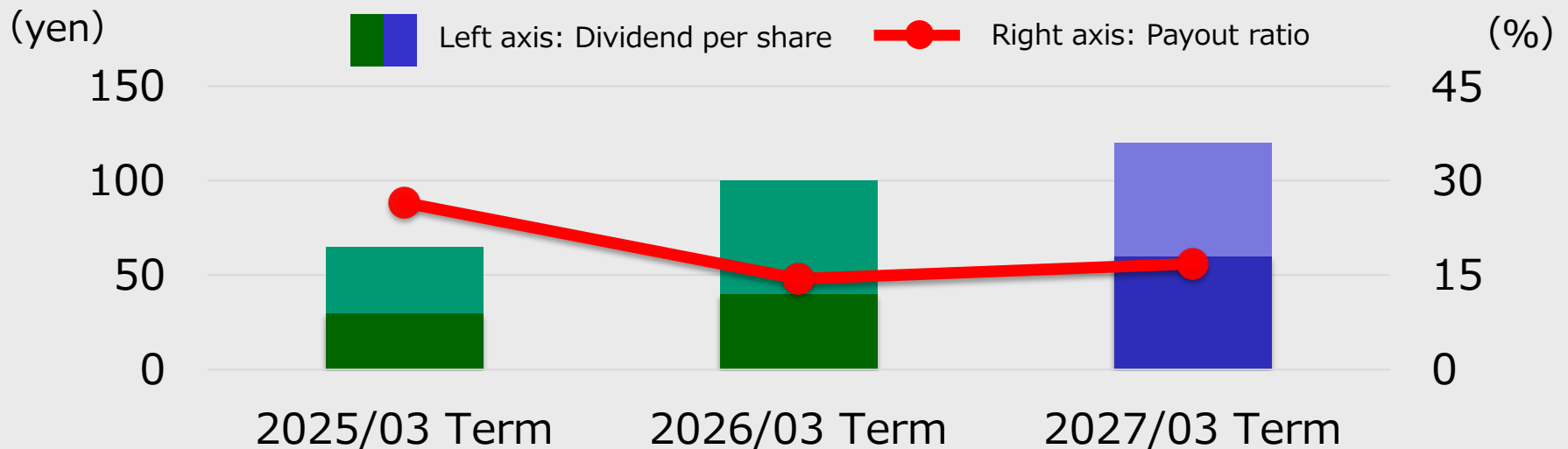
Capital allocation

Actively allocated operating cash flows to growth investments including M&A



Shareholder returns

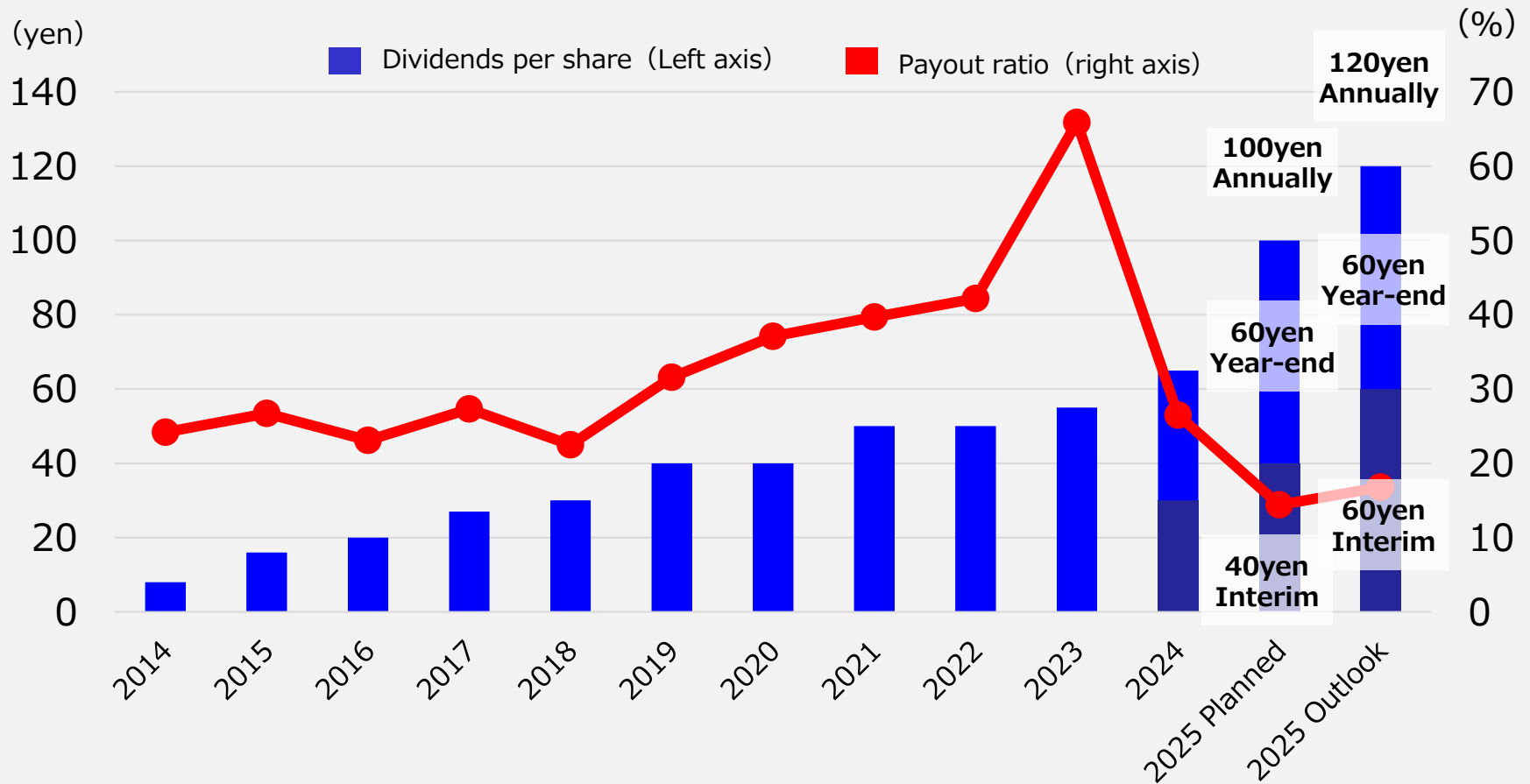
		Forecast of the 2027/03 Term		Scheduled for the 2026/03 Term		Results for the 2025/03 Term	
Net income for the period attributable to shareholders of the parent company	million yen	6,400		6,210		2,225	
Dividend per share	yen	Interim 60	120	Interim 40	100	Interim 30	65
		Year-end 60		Year-end 60		Year-end 35	
Payout ratio	%	16.8		14.4		26.5	



Shareholder returns

■ Dividend changes per share

Dividend increases stably over the past 10 years.
Planning to maintain and increase dividend levels in stable manner.





SEIKOH GIKEN